January 29, 2014

The Presidio Trust
103 Montgomery St.
P.O. Box 29052
San Francisco, CA 94129

Dear Presidio Trust Board Members:

Congratulations on a long, but successful public meeting on January 27. I want to compliment the Presidio Trust Board again for the openness displayed throughout this crucially important decision process regarding the future of the Presidio commissary site. It is now obvious that you are under significant pressure about this pending decision, which further complicates the next steps. I abstained from public comment the other night, but had some thoughts to share after reviewing the supplemental proposals.

As we have indicated in our previous letters on this issue, we believe that a decision of this importance should not be made in undue haste. The changes that will take place in the Mid-Crissy area as a result of the Presidio Parkway project cannot be fully understood at this time, other than that the changes will be profound. Because of this, we believe that the prudent course for the Board to take is to pause the competition for a future use of the Commissary site and let the dust settle before making a decision that has such enormous and irrevocable implications for the incomparable landscape of Crissy Field and its long awaited reconnection to the Main Post.

Without reference to one or another of the supplemental proposals, we feel it is important to reiterate the concern we have stated before that any new use that ultimately occurs in this critically important site be connected in some way to the themes and stories of the Presidio. These stories are more than sufficient to establish some programs of national and international distinction. Crissy Field has already become the most popular portion of the Presidio and we believe it would be a grievous error to select an institution with a program that does not draw on Crissy's unique setting by including these Presidio and park themes.

Finally, we want to repeat our suggestion that the Trust Board reject any proposal that does not adhere in every way to the Mid Crissy Design Guidelines, which are derived from the PTMP. These guidelines resulted from the excellent work of Presidio Trust staff, and were put in place to assure that no new development disrupt the important cultural landscape of Crissy Field. These guidelines are a public commitment and deserve to guide your decision.

We are pleased to be a close partner of the Presidio Trust in management of this spectacular former Army post as a national park area. Any former officer or enlisted man or woman who ever served at the Presidio would be pleased and proud of the changes and improvements in
the post since the Army marched out in 1994. The decision you face is a defining moment for
the Presidio and the Presidio Trust. We hope our perspective is helpful to you in reaching your
decision.

Sincerely,

Frank Dean
General Superintendent