

**Presidio Trust Board of Directors Meeting**  
**January 13, 2010**  
**Minutes**

**Attending:**

Nancy Bechtle  
Nancy Conner  
Curtis Feeny  
John Reynolds  
William Wilson, III

**Not Attending:**

Robert Burke  
Michael Shepherd

Hon. Dianne Feinstein (2:40 – 3:44)  
Michael Boland  
Mark Buell (2:40 – 3:44)  
Kathleen Catton (3:44 – 3:51)  
Karen Cook  
Frank Dean (2:40 – 3:51)  
Jeff Deis  
David Grubb (2:40 – 3:44)  
Craig Kenkel (2:40 – 3:51)  
Peter Kiefhaber (2:40 – 3:44)  
Mollie Matull  
Amy Meyer (2:40 – 3:44)  
Craig Middleton  
Jim Molinari (2:40 – 3:44)  
Greg Moore (2:40 – 3:44)  
Dana Polk (2:40 – 3:44)  
Toby Rosenblatt (2:40 – 3:44)  
Mike Rothman

Meeting called to order by Chairperson Bechtle at 2:40 p.m.

**Actions taken:**

- Approval of Minutes of November 2, 2009 and December 8, 2009 (Resolution 10-5). By motion duly made and seconded. Vote: 4-0 (Feeny abstained).
- Approval of Approval Process for Budget Adjustments (Resolution 10-6). By motion duly made and seconded. Vote: 5-0.
- Approval of Revised Bylaws (Resolution 10-7). By motion duly made and seconded. Vote: 5-0.

## Discussion items:

- Senator Feinstein praised the achievements of the Trust and its partners, noting that the Presidio has never looked better and that the public/private partnership is a model for the country, applicable to many endeavors. The Senator said that the Trust is creating one of the most interesting park settings in the country.
- Mr. Deis and Superintendent Dean presented an overview of a proposal that the National Park Service (NPS) and the Trust intend to submit jointly to the San Francisco Fire Department (SFFD) for the provision of fire and emergency services by the SFFD to the Presidio. After a brief discussion of financial terms, the Board authorized Mr. Deis to proceed with the negotiation with the SFFD as discussed.
- Mr. Middleton reported that:
  - All of the residential buildings will have been rehabilitated by summer.
  - Speaker Pelosi took the lead in obtaining \$5M for a Heritage Center. Senator Feinstein was an instrumental advocate for the funds in the Senate.
  - The Trust negotiated a right of entry with Caltrans in connection with the rebuild of Doyle Drive. The right of entry includes payments to the Trust as well as funding for a number of mitigations, including habitat and riparian restoration. Mr. Wilson commended Trust staff on the negotiation and said that the Trust is in a good position for the 2013 transition from federal appropriations.
  - The Fish & Wildlife Service, the NPS, Caltrans and the Trust swiftly agreed on a protocol to protect the recently-discovered endangered Franciscan Manzanita and move it from the path of the Doyle Drive project to another area within the Presidio. The agreement provides ten years of funding for its stewardship.
  - The Trust's philanthropic posture has improved with the success in matching a \$7M challenge grant from the Evelyn and Walter Haas, Jr. Fund; a \$2.5M gift from the S. D. Bechtel, Jr. Foundation to the Golden Gate National Parks Conservancy fulfilled the challenge grant. The gifts are earmarked for restoration and improvements of Presidio trails, overlooks and the Rob Hill campground. Ms. Conner asked if philanthropic fundraising raising efforts are ongoing. Mr. Middleton said that they are, but that the focus is on funding particular projects, rather than on a general campaign.
  - He recently met with appropriations staffs in Washington D.C. to discuss continuing appropriations past 2013 to fund public safety personnel. Mr. Middleton said that the Trust has borrowed only \$50M of the \$150M authorized in the Trust Act, but noted that neither appropriations authorizing further Treasury borrowing nor authority for private borrowing is likely. In light of this reality, the Trust is pursuing other strategies that could afford the Trust the benefit it would have realized if it had been able to fully access the authorized Treasury borrowing.
- Mr. Reynolds said that Mr. Middleton reported a tremendous amount of good news, and he asked if the Trust had a strategy to ensure that such a stream of good news that builds a sense of accomplishment reaches the public. Ms. Lombardi said that the Trust issues press releases

and also takes advantage of faster media such as the internet and other social media. She said that Trust staff also conduct many tours and other face-to-face meetings.

- Ms. Bechtle asked that signs be installed at Fill Site 1 to explain to the public why trees are being removed.
- The Board discussed proposed amendments to the Minutes of their meeting on November 2, 2009.
- Mr. Rothman summarized the year's first quarter results, noting that revenue and expenses are tracking as expected. Mr. Rothman will review the current year trends with the Finance and Audit Committee at their next meeting. The Board discussed revisions to the Approval Process for Budget Adjustments.
- The Board discussed changes to its structure and concluded that given the complexity and overlap of issues, business would be conducted most effectively if all committees other than the Finance and Audit Committee were eliminated. Specific Board members will be charged with focusing on key subject areas as the need arises and actions will be considered at full Board meetings, rather than at separate committee meetings. The Board discussed the number and conduct of its public meetings.
- Ms. Cook reviewed proposed revisions to the Board's bylaws.
- Mr. Middleton and Mr. Boland updated the Board on the status of the environmental compliance process and the historic preservation consultation process for the Main Post Update (MPU) to the Presidio Trust Management Plan (PTMP). Mr. Boland provided a summary of changes that have been made to each of the projects under consideration in the MPU in order to avoid, minimize or mitigate adverse effects to historic resources that have been identified through the consultation process. As a result of these changes and because of the impacts of other non-Trust projects, such as Doyle Drive, the MPU contemplates that there will be less overall square footage, less new construction and an increase in demolition (the effect of Doyle Drive) in the Main Post District than identified under PTMP. The environmental compliance process will conclude with the issuance of a record of decision. The historic preservation consultation process concludes with the signing of a programmatic agreement among the Advisory Council on Historic Preservation, the State Historic Preservation Office and the NPS. Mr. Middleton said that the issue over which there remains some debate is the question of retaining two WWII era buildings, 40 and 41, in their current location at the site of El Presidio. The Trust has asserted that El Presidio is unique in its importance to the Presidio, San Francisco and California. The draft Programmatic Agreement presently contemplates that the Trust will engage in further consultation before removing buildings 40 and 41.

Ms. Bechtle inquired whether she should attend the next consultation meeting. Both staff and Board members agreed that her attendance would be welcome and that her presence would help reinforce the message that the Board is listening.

- Executive Session: 5:27 – 5:37.

Meeting adjourned by Chairperson Bechtle at 5:37 p.m.