

**Presidio Trust Board of Directors Meeting**  
**February 25, 2016**  
**Minutes**

**Attending:**

Lynne Benioff  
Paula Collins  
John Kecker  
Alex Mehran  
Nicola Miner  
Janet Reilly  
John Reynolds

Andrea Andersen  
Carla Armstrong  
Eric Blind (8:08 – 9:10)  
Michael Boland  
Steve Carp  
Fran Gonek  
Mollie Matull  
Sherri Schilling  
Joshua Steinberger

Meeting called to order by Chairperson Collins at 8:08 a.m.

**Actions taken:**

- Approval of Minutes of November 12, 2015 ([Resolution 16-10](#)). By motion duly made and seconded. Vote: 7-0.
- Approval of Adoption of Second Revised Operating Budget Forecast for Fiscal Year 2016 and Revised Five-Year Construction Plan ([Resolution 16-11](#)). By motion duly made and seconded. Vote: 7-0.
- Approval of Construction Project – Substation 107 Switchgear ([Resolution 16-12](#)). By motion duly made and seconded. Vote: 7-0.
- Approval of Construction Project – Korean War Memorial ([Resolution 16-13](#)). By motion duly made and seconded. Vote: 7-0.
- Approval of Construction Project – Visitor Center ([Resolution 16-14](#)). By motion duly made and seconded. Vote: 7-0.

- Approval of Special Government Employee ([Resolution 16-15](#)). By motion duly made and seconded. Vote: 7-0.

**Discussion items:**

- Ms. Collins welcomed to the meeting Colin Lind, Greg Moore, Chris Spence and Milton Chen (8:08 – 9:10), senior members of the Golden Gate National Parks Conservancy (GGNPC), to discuss Presidio youth programs. Ms. Collins also thanked Ms. Benioff for spearheading Trust efforts on the Tunnel Tops Campaign, and Ms. Reilly for working on a strategy for the Presidio food program.
- Mr. Boland provided the Interim Leadership Team update. He reported that clarity was developing around several land use issues, including the future of Fort Scott, the Main Post and the Tunnel Tops. Mr. Boland also said that the Trust recently had launched informal meetings with Presidio tenants and neighbors to foster tenant and community engagement.
- Mr. Steinberger introduced the topic of youth programs as a meaningful way to broaden the impact of the Presidio. He said that the Parks Youth Collaborative (PYC) was the principal vehicle for the Trust, the National Park Service (NPS) and the GGNPC to serve a greater number of youth in the Presidio by providing a shared infrastructure and framework. Mr. Moore discussed the evolution of youth programs in the Presidio. Mr. Blind said that the PYC was studying what programming already was being provided and what might be missing. Mr. Chen concluded by talking about the importance of the PYC as a national model.
- Mr. Mehran presented the Planning and Real Estate Committee report. He said that the committee discussed retaining James Corner Field Operations to assist the Trust with overall land use planning and design, with an emphasis on connecting neighborhoods and districts to each other. Mr. Mehran said that the committee also addressed the future of the Fort Scott District, the Tunnel Tops project, the Thornburgh/Girard area, and the Visitor Center. The Board discussed the management of the Tunnel Tops project.
- Mr. Mehran reported that at the last meeting of the Finance Committee, members addressed the Trust's loans from the U.S. Department of the Treasury and the repayment of those loans, the Trust's information technology systems, and the status of the Trust's finances. He said that revenue was incrementally higher than projected, and that expenses were on target.
- Mr. Keker presented the Programs and Communications Committee report. He said that the committee discussed the theme of service and how it should target three key audiences identified in the Trust's "Strategy 2020" plan – youth/families, under-represented audiences, and veterans. The committee also suggested conducting a feasibility study to develop Fort Scott as a campus of mission-aligned organizations around service themes.

- Mr. Reynolds reported that the Audit Committee agreed with staff's recommendation to discontinue the federal development accounting module as part of the Yardi project, and to move forward with Oracle upgrade planning and testing.
- Ms. Miner said that the Governance Committee was reviewing the Board's decision-making processes and was participating in the Executive Director search.
- Ms. Benioff updated the Board about the Tunnel Tops fundraising campaign. She said that firms were being interviewed to assist with the campaign. She also suggested that the Trust assess its donor recognition program. Mr. Boland said that he had received a 90% complete set of schematics for the design of the project and that he would soon distribute them to the Board.
- Ms. Reilly reported that she was developing an overall strategy for a Presidio food program to present to the Board that will include appropriate price points and venues.
- The Board discussed the implications of the Ninth Circuit Court of Appeals' decision in *Presidio Historical Association v. Presidio Trust*.
- Executive Session: 10:32 – 10:55

Meeting adjourned by Chairperson Collins at 10:55 a.m.