

The Presidio Trust Art Collections Manual

Table of Contents

Statement of Purpose	2
Statement of Authority	3
Scope of Collections	3
Acquisitions	4-5
Deaccessioning	6
Preservation	7
Documentation of Collections	8
Uses of Collections	9
Loans of Objects	10
Intellectual Property Rights	11
Storage and Security	12
Access	12
Insurance	12
Ethics	13
Financing Collections	13

Statement of Purpose

The Presidio Trust (“Trust”) is a wholly-owned government corporation dedicated to preserving the Presidio of San Francisco as an enduring resource for the American public. Because the Trust is a federal corporation, art collections donated to or purchased by the Trust are held in public trust; their proper care is necessary to fulfill the Trust’s duty to the public. This Collections Manual (“Manual”) sets out standards that will establish the highest legal, ethical and professional standards for any art collections for which the Trust will have responsibility in the future (collectively, “Collections”). This Manual established protocols that will ensure the Trust fulfills its obligations to protect, manage, provide access to and maintain intellectual control over the Collections and their records. It also establishes legal and ethical protocols for the Trust to follow as it acquires objects for the Collections.

The Collections consist of those works of art that are located throughout the Presidio, which have been donated, commissioned or acquired to enhance the environment of the Presidio and documentation of temporal or ephemeral pieces that exist for a short period. The Trust may accept works of art as donations, for temporary exhibitions and on permanent or semi-permanent loan. The Collections have not been assembled for the same purpose as that of a museum. However, the procedures for the acquisition, deaccessioning and care of the Collections will be consistent with the guidelines set down for museum collections whenever possible. This Manual establishes how the Collections will be managed and sets out the criteria of how new pieces of artwork will be accepted for display or acquired in the future.

The purpose of the Collections is to introduce works of art that enhance the visitor experience, are relevant to the natural and cultural history of the Presidio, or are uniquely suited to the Presidio (site specific).

Statement of Authority

Trust Management

The Trust is governed by a seven-member Board of Directors. An Executive Director reports to the Board and oversees staff with expertise in environmental restoration, historic preservation, operations and maintenance, landscape design, planning, resource management, real estate development, public affairs and programs, law and finance. More detailed information about the Trust and the Trust's managerial staff can be found online at <http://www.presidio.gov/trust/>.

Collections Director

The Collections are overseen by a qualified staff member within the Trust Division of Planning, Projects, and Programs, referred to within this Manual as the "Collections Director".

Scope of Collections

The scope of the Collections may include works located throughout the Presidio both in the landscape and within buildings. The Collections may include, but are not limited to, paintings, works on paper, sculptures of all materials, mixed media, ephemera, photography, digital and other media (sometimes individually or collectively, "Objects"). Objects may be used by a variety of audiences including students, professional colleagues, scholars, interns and volunteers. Uses may include exhibitions, education and other outreach activities.

Acquisitions

The Trust acquires and borrows Objects that further the purpose of and are within the scope of its Collections. For approval of acquisitions, temporary installations of Objects that will be exhibited outdoors for more than one year, and long-term loans (more than one year), the Trust shall establish the following *Acquisition Procedure*:

- The Executive Director shall create an Art Review Panel that includes staff and advisory art experts (“Panel”). The Panel shall include at a minimum the Collections Director, the Trust Federal Preservation Officer or his/her designee, the Trust National Environmental Policy Act Compliance Coordinator, the Trust Chief Planning, Projects, and Programs Officer, and two advisory art experts who shall be individuals with extensive knowledge relevant to the Objects being reviewed. Advisory art experts may include museum curators, academics, artists, collectors, National Park Service personnel or other individuals with demonstrated expertise.
- Potential acquisitions will be reviewed under applicable environmental and historic preservation compliance processes to identify any significant environmental impacts or adverse effects on the Presidio National Historic Landmark District (“NHLD”). In conjunction with this compliance process, the Trust will seek public comment on permanent acquisitions that are intended to be placed outdoors or temporary installations of Objects that will be exhibited outdoors for more than one year;
- Potential acquisitions will be reviewed by the Panel. The Panel will forward its recommendation to the Executive Director;
- The Executive Director may make additional comments to the Panel’s recommendation; and
- The Executive Director will forward all comments to the full Board for a final decision.

For Objects that will be exhibited outdoors for less than one year, the Trust shall establish the following review process:

- Potential short-term installations or loans will be reviewed under applicable environmental and historic preservation compliance processes to identify any significant environmental impacts or adverse effects on the NHLD;
- Potential short-term installations or loans shall be reviewed by the Trust staff members of the Panel. The Panel will forward its recommendation to the Executive Director;
- The Executive Director may make additional comments to the Panel’s recommendation and, in consultation with the Board Chairperson, may approve short-term installations.

Loans of Objects that will be exhibited indoors for less than one year shall be reviewed in applicable environmental and historic preservation compliance processes to identify any significant environmental impacts or adverse effects on the NHLD, and then shall be approved or denied by the Executive Director.

All potential Objects are evaluated using the following *Criteria for Acquisition*:

- Objects must be excellent examples of their kind;
- Objects must enhance the visitor experience;
- Objects must be appropriate for exhibition in a public place;
- Objects must be determined to avoid significant environmental impacts or an adverse effect on the NHLD;
- The quantity and volume of Objects to be accessioned must be evaluated with regard to long-term Collections management concerns, including material stability, conservation requirements and cost of storage; and
- The donor has provided adequate funds to maintain the Objects.

Methods of Acquisition

Donation and Purchase: Objects may be added to the Collections from personal collections or deaccessioned by other institutions or from an artist's body of work. The following criteria will apply to donated or purchased Objects:

- The donor or seller must be able to demonstrate ownership;
- The donor or seller must be able to provide clear documentation of provenance; and
- The donor or seller must agree to donate the Objects free of restriction, including future use, exhibition or deaccession.

Commission: All Objects being considered for artist commission by the Trust shall be evaluated using the *Acquisition Procedure* and *Criteria for Acquisition* outlined above.

Loan: The following criteria apply to Objects loaned by individuals, institutions or artists:

- The lender must be able to demonstrate ownership;
- The lender must be able to provide clear documentation of provenance; and
- All Objects being considered for loan to the Trust shall be evaluated using the *Acquisition Procedure* and *Criteria for Acquisition* outlined above.

Deaccessioning

The Trust may from time to time decide to deaccession Objects in its Collections.

Criteria for deaccession

- Objects are found to be inconsistent with Trust's mission;
- Objects are redundant; and/or
- Objects are found to pose long-term collections management problems particularly conservation problems.

Procedures

Funds realized from deaccessioning of an Object normally will be designated for additional Object acquisition. Before deaccessioning an Object, the Collections Director will:

- Establish that no restrictions would prohibit disposal;
- Obtain an independent written appraisal of monetary value of the Object; and
- Establish and maintain records of deaccessioning in perpetuity.

Preservation

Preservation is a critical aspect of Collections management. Professional care of the Collections shall be managed by the Trust and carried out by trained personnel. Preservation of the Collections includes environmental control, integrated pest management, object conservation, disaster preparedness and proper handling.

Environmental Control

Selection of the storage facility shall take into account the need for environmental control. The Trust shall monitor and maintain temperature and relative humidity of Collections storage and exhibition areas where applicable.

Integrated Pest Management

The Trust shall work with its pest control staff to develop and implement an integrated pest management plan for Collections storage and exhibit areas.

Object Conservation

Conservation needs shall be identified as new Objects are added to the Collections. Priorities shall be established for both preventive and remedial conservation needs. The Trust may work with the Trust Archaeology Lab to oversee specific conservation issues. However, most conservation needs will be met through contracts with outside professionals. Records shall be kept by the Collections Director to document all conservation treatments.

Disaster Preparedness

Ensuring proper care of the Collections is a crucial part of professional, ethical collections management. The Trust is situated in a major urban area and is also located in an environment where earthquakes and other natural disasters, such as flooding and tidal waves, are potential threats. The Trust shall develop and maintain a disaster preparedness plan ("Plan") that establishes preventive measures for addressing natural disasters, and which provides procedures to follow in the event of a disaster, including mitigation measures to resolve threats to the Collections. The Plan shall be applied to the Collections as well. The Plan shall augment but not supersede other life, health and safety plans developed by the Trust.

Documentation of Collections

The Trust is responsible for maintaining documentation relating to the creation, acquisition, character and management of the Objects. This documentation serves legal, research and educational purposes. The documentation maintained by the Trust establishes ownership and demonstrates proper stewardship of the Collections. The Collections management files maintained by the Trust shall document the following:

- Origin and nature of acquisitions;
- Description, condition and value of Objects upon accession; and
- Storage location for each Object.

Accession Records

The permanent record of each Object shall include the following core information:

- Accession Number;
- Description of Object;
- Source and method of Acquisition: gift, bequest, purchase, transfer or exchange;
- Credit Line;
- Intellectual property rights – copyright;
- Location of Object;
- Movement of Object: loan etc.;
- Deeds of Gift for each donation signed by donor and responsible individual; and
- Value.

Inventory

The Trust shall conduct inventories of its holdings biennially. The inventory shall include updated information about the location of Objects, their condition and other information such as needed or recommended maintenance.

Uses of Collections

The Collections may be used for exhibition, information dissemination and education. Use of the Collections shall be balanced with the mandate for the Collections' long-term preservation.

Exhibition

Objects may be used in Trust venues. Such internal exhibitions are not subject to the Loan of Objects section of this Manual, but are subject to all procedures of removal from storage and proper handling. Requests for external exhibition shall be evaluated on a case-by-case basis consistent with the Loan of Objects section of this Manual and shall be approved or denied by the Executive Director.

Education and outreach

Objects may be used for educational purposes.

Reproduction

Requests to reproduce Objects by photographic or digital methods shall be evaluated on a case-by-case basis and shall be approved or denied by the Collections Director. Reproductions shall be financed and arranged by the requester. All reproductions shall credit the Trust in accordance with the Intellectual Property Rights section of this Manual.

Loans of Objects

Loans of Objects shall balance the need for the preservation of the Objects with the Trust's desire to benefit current and future generations through stewardship, education and research. Loans shall be granted to the extent possible to institutions, while ensuring that the requesting institution has proper procedures in place to ensure the safety of the Objects. Management of the loan process is the responsibility of the Collections Director, who oversees all applications for and administration of loans.

Objects shall not be loaned by the Trust without a fully-executed loan agreement between the Trust and the borrower, except in the case of a joint exhibition with the Trust in a Trust venue (see the Uses of Collections section of this Manual for more information). All applications for loans must be submitted in writing to the Collections Director at least 60 days prior to the requested initiation date. Applications must include detailed information about the borrowing institution, the purpose of the loan, a proposed loan agreement, the Objects requested, insurance information, and shipping and packing information. Loan agreements shall be approved or denied by the Collections Director. The initial term of the loan shall not exceed one year in length. Loan extension requests must be submitted in writing 45 days prior to the original loan termination date. The Collections Director shall approve or deny extension requests. The Trust may recall Objects on extended loan (loans exceeding one year) at any time with 60 days' written notice. The Collections Director shall be responsible for packing, shipping, unpacking, inspecting, preparing condition reports upon arrival and before departure of the Objects. Identification photographs must be made of each Object and retained by the Trust.

Loan Applications shall meet the following criteria in order to be considered for approval:

- The borrower must be a qualified institution. Qualified institutions include, but are not limited, to research organizations, museums and federal agencies;
- The loan must be consistent with the Trust's mission and goals;
- The loan must be consistent with the Uses of Collections section of this Manual;
- An exhibition plan with specific methodology for handling, transportation and exhibition must be included; and
- The borrowing institution must establish that it is trained in proper art handling.

Loan agreements shall, at a minimum, include:

- The borrower's agreement to comply with the Uses of Collections section of this Manual and follow any guidelines applicable to the intended use of the Objects on loan;
- The borrower's agreement to give credit to the "Presidio Trust" in all published or formally presented work, including exhibitions and conference presentations;
- The borrower's agreement to comply with the policies outlined in the Intellectual Property Rights section of this Manual;
- The borrower's agreement to insure the Objects at the limits specified by the Trust and to assume full responsibility for loss, damage or destruction of the Objects;
- The borrower's agreement not to, under any circumstances, clean, conserve, label or intentionally alter the Objects in any way; and
- The borrower's agreement not to loan the Objects to a third party for any purpose.

Intellectual Property Rights

The Collections are owned and managed by the Trust. The Trust, assumes responsibility for managing the Collections in a legal, ethical and professional manner.

Managing property rights associated with the Collections, including physical and intellectual property ownership, is a crucial step in the management process of the Collections.

Appropriately-managed and understood property rights are necessary to provide public access to the Collections in a manner that is mutually beneficial to the public and to the Trust and which allows maximum accessibility to the Collections for public benefit.

The Trust shall attempt to make all Collections and Collections data as accessible to the public as possible, through the development of virtual access such as online catalogs, photo databases and other outreach and educational tools. Advance notice of publication shall be given to the Trust for all documents which make use of materials or data provided by the Trust, or which derive from projects permitted or facilitated by the Trust. “The Presidio Trust” shall receive credit in all documents involving the Collections.

Storage and Security

In order to properly maintain and preserve the Collections, the Trust shall identify a building or buildings for storage of the Collections. These buildings shall have environmental controls, controlled access and an alarm and fire suppression system. In addition, because many of the Objects will be site-specific and located throughout the Presidio, signs shall be created to describe appropriate methods for interaction with Objects. If necessary, simple barriers may delineate appropriate proximity to the Objects.

Access

In general, the Trust will accommodate reasonable requests from museum officials, scholars, researchers and other interested individuals for access to the Objects. Visitors to storage areas shall be accompanied by a Trust staff member. A log of all visitors shall be kept. Photography of Objects for non-publication purposes may be permitted but only under Trust staff supervision.

Insurance

Objects in the Collections are insured. When Objects are loaned to other institutions, they shall be insured while in transit and during the loan period. For loans to the Trust, if the Trust agrees to use the owner's coverage, the owner shall supply a certificate of insurance naming the Presidio Trust and the United States of America as additional insureds and waiving the right of subrogation.

Ethics

Ethical conduct is an important element of professional collections management, which is meant to complement purely legal conduct. All staff, interns and volunteers involved with the Collections (collectively, “Personnel”) at a minimum shall be educated in and shall adhere to the following professional standards and ethics regarding collections. Training and education of Personnel are the responsibility of the Collections Director.

All Personnel shall:

- be trained in proper handling and care of the Collections.
- understand and enforce the security of the Collections.
- understand the balance between public accessibility and preservation.
- not knowingly or intentionally damage, destroy or endanger the Collections.
- not, except with the specific written authorization of the Collections Director, provide authentication or appraisal services for non-Trust collections.

No Personnel shall seek personal monetary profit from the accession, disposal or deaccession of Objects.

Financing Collections

Financing for purchasing Objects can come from a number of sources, including the Trust budget, from grants and from gifts. In general, most Objects shall be secured without the use of Trust funds.

Appraisals

Donations are tax deductible to the extent allowed by law; however, donors must obtain an independent appraisal of an Object before making a donation to the Trust.