Table 1
THE PRESIDIO TRUST
DETAIL BUDGETS
DETAIL BUDGETS - FISCAL YEARS 2011 Thru 2013
(Dollars in Thousands)

		FY2011	FY 2012						FY 2013			
		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(8a)	(9)	(10)
	For the Quarter Ending June 30, 2012 (75% of Fiscal Year 2012)	ACTUALS to SEP-30-11	APPROVED BUDGET DEC-11	APPROVED BUDGET MAY-12	CURRENT FORECAST FY 2012	ACTUALS to JUN-30-12	ACTUAL VARIANCE FROM PRORATED APPROVED BUDGET DEC-11 $	%	APPROVED BUDGET MAY-12	CURRENT FORECAST FY 2013	VARIANCE FROM FY13 CURRENT FORECAST $	%
	OPERATING INCOME											
1	**Residential - Gross**	38,560	40,050	40,390	41,040	30,457	420	1.4%	42,376	42,940	564	1.3%
2	**Non-Residential - Gross**	18,586	18,103	18,188	18,400	14,138	561	4.1%	19,333	19,425	92	0.5%
3	Hospitality Management											
4	Inn at the Presidio	0	546	922	922	474	64	15.7%	1,501	1,869	368	24.5%
5	Meetings & Events	1,146	1,100	1,031	1,031	728	(97)	(11.7%)	1,921	1,861	(60)	(3.1%)
6	Golf Course	6,564	6,873	7,273	7,667	5,409	254	4.9%	7,126	7,849	723	10.1%
7	**Subtotal Hospitality Management**	7,710	8,519	9,226	9,620	6,611	222	3.5%	10,549	11,580	1,031	9.8%
8	Municipal Services											
9	Service District Charge	6,298	6,692	6,677	6,677	4,977	(42)	(0.8%)	6,787	6,801	14	0.2%
10	Parking & Transportation	454	1,030	1,030	1,488	885	112	14.5%	1,420	1,927	507	35.7%
11	Utilities	4,352	5,032	5,601	5,601	3,940	166	4.4%	6,365	6,247	(118)	(1.9%)
12	Permitting	334	0	0	0	0	0		0	209	209	
13	**Subtotal Municipal Services**	11,439	12,754	13,308	13,766	9,801	236	2.5%	14,572	15,184	612	4.2%
14	**Park Programs**	228	200	269	269	181	31	20.6%	269	269	0	0.0%
15	**Ft. Scott**	0	0	0	0	0	0		0	0	0	
16	**Other Income**	899	464	330	209	157	(191)	(54.9%)	494	200	(294)	(59.5%)
17	***Subtotal - Operating Income***	***77,422***	***80,090***	***81,711***	***83,304***	***61,345***	***1,278***	***2.1%***	***87,592***	***89,598***	***2,005***	***2.3%***
	PROGRAM SERVICES - Park Projects & Programming											
18	Planning & Design/Management	885	1,293	1,138	1,331	708	262	27.0%	2,211	2,115	(96)	(4.3%)
19	Programs/Other Park Projects	5,591	4,851	4,876	4,398	3,280	359	9.9%	4,539	3,834	(705)	(15.5%)
20	Special Park Uses	0	0	633	659	135	(135)		633	1,067	434	68.5%
21	Philanthropy	356	373	263	253	226	54	19.2%	483	476	(6)	(1.3%)
22	***Subtotal Park Projects & Programming***	**6,832**	**6,517**	**6,910**	**6,640**	**4,348**	**539**	**11.0%**	**7,867**	**7,493**	**(374)**	**(4.8%)**
	OPERATING EXPENSES											
23	**Residential**											
24	John Stewart - Residential Property Mngt Fee	643	643	643	643	643	(161)	(33.3%)	675	688	13	1.9%
25	John Stewart - Residential Operations	1,809	1,828	1,828	1,828	1,776	(405)	(29.5%)	1,678	1,598	(80)	(4.8%)
26	Residential Housing Discounts	1,113	1,345	1,275	1,256	837	171	17.0%	1,323	1,499	176	13.3%
27	Asset Management	247	753	813	845	254	310	54.9%	701	787	86	12.3%
28	Building Maintenance	5,418	3,068	3,068	5,559	2,850	(549)	(23.9%)	3,116	5,577	2,461	79.0%
29	Cyclic Maintenance & Upgrades	440	427	400	435	157	163	51.0%	775	851	76	9.8%
30	Utilities/Other			0	150	575	(575)					
31	**Subtotal Residential**	9,670	8,063	8,027	10,717	7,092	(1,045)	(17.3%)	8,268	11,000	2,732	33.0%
32												
33	**Non-Residential**											
34	CBRE - Non-Residential Property Mngt Fee	150	150	150	150	150	(38)	(33.3%)	150	150	0	0.0%
35	CBRE - Non-Residential Operations	831	756	756	756	427	140	24.8%	666	666	0	0.0%
36	Leasing Commissions & Other Outside Exp	164	385	565	70	205	83	28.9%	385	344	(41)	(10.7%)
37	Asset Management	0	610	610	610	589	(131)	(28.7%)	595	733	138	23.1%
38	Real Estate Development & Leasing	1,153	604	604	572	152	301	66.4%	645	388	(257)	(39.9%)
39	Building Maintenance	0	3,068	3,068	614	138	2,163	94.0%	3,091	620	(2,471)	(80.0%)
40	Cyclic Maintenance & Upgrades	434	393	63	63	34	260	88.4%	119	115	(3)	(2.9%)
41	Utilities/Other			330	180	1,300	(1,300)			348	348	
42	**Subtotal Non-Residential**	2,732	5,966	6,146	3,015	2,996	1,479	33.0%	5,650	3,363	(2,287)	(40.5%)
43												
44	**Hospitality Management**											
45	Inn at the Presidio	0	733	900	905	901	(351)	(63.8%)	1,323	1,747	424	32.0%
46	Meetings & Events	1,459	1,512	925	865	805	329	29.0%	1,285	1,214	(71)	(5.5%)
47	Golf Course Property Management	214	214	232	245	172	(11)	(6.9%)	232	252	19	8.3%
48	Golf Course Operations	4,431	4,816	4,986	5,415	3,707	(95)	(2.6%)	4,986	5,736	750	15.0%
49	Utilities/Other				240	359	(359)			0		
50	**Subtotal Hospitality Management**	6,104	7,275	7,044	7,670	5,943	(487)	(8.9%)	7,827	8,949	1,122	14.3%
51												
52	**Municipal Services**											
53	Parking & Transportation Management	1,345	1,227	1,228	1,228	519	402	43.7%	975	1,432	457	46.9%
54	Police, Fire, & Other Common Services	14,244	13,184	12,954	12,931	13,185	(3,297)	(33.3%)	12,788	15,799	3,011	23.5%
55	Grounds & Roadways	4,907	5,021	5,021	5,021	2,827	938	24.9%	4,882	1,357	(3,525)	(72.2%)
56	Utilities/Other	7,687	8,107	8,181	8,188	4,843	1,237	20.3%	8,423	8,413	(11)	(0.1%)
57	Permitting	0	266	266	266	69	130	65.3%	266	274	8	3.1%
58	**Subtotal Municipal Services**	28,183	27,804	27,649	27,633	21,443	(589)	(2.8%)	27,334	27,275	(59)	(0.2%)
59												
60	**Ft. Scott**											
61	Ft. Scott Special Initiative	568	400	562	562	300	0	0.1%	602	593	(9)	(1.5%)
62	***Subtotal - Operating Expenses***	**47,257**	**49,509**	**49,428**	**49,597**	**37,774**	**(643)**	**-1.7%**	**49,681**	**51,180**	**1,499**	**3.0%**
	OVERHEAD EXPENSES											
63	Executive Office	1,019	1,152	1,448	1,352	898	(34)	(3.9%)	1,355	921	(434)	(32.0%)
64	COO Office	1,478	1,966	1,973	1,981	640	835	56.6%	1,239	1,227	(12)	(1.0%)
65	Human Resources	1,018	1,098	1,178	1,092	819	4	0.5%	946	1,043	97	10.2%
66	Accounting/Financial Planning	2,960	2,451	2,610	2,610	1,724	114	6.2%	2,596	2,659	63	2.4%
67	Procurement/Contracting	830	1,004	999	999	559	194	25.7%	796	817	21	2.7%
68	Technology	1,716	2,063	1,824	1,824	996	552	35.7%	1,637	1,724	87	5.3%
69	External Affairs	1,177	1,144	1,129	1,104	647	211	24.6%	762	1,192	430	56.4%
70	General Counsel/Compliance	2,296	2,246	1,996	1,996	1,338	346	20.6%	1,771	1,769	(2)	(0.1%)
71	Utilities/Other			131	166	1,406	(1,406)		296	497	201	67.9%
72	***Subtotal Overhead Expenses***	**12,495**	***13,123***	***13,289***	***13,123***	***9,027***	***816***	***8.3%***	***11,400***	***11,850***	***450***	**3.9%**
73	Discretionary Funds & Contingency	0	264	89	40	0	198	100.0%	687	861	174	0
74	***Total Expenses***	***66,584***	***69,413***	***69,715***	***69,400***	***51,149***	***911***	***1.8%***	***69,635***	***71,383***	***1,748***	***2.5%***
75	**Contribution to the Park [Net Operating Income]**	**10,837**	**10,677**	**11,996**	**13,903**	**10,197**	**2,189**	**27.3%**	**17,957**	**18,214**	**257**	**1.4%**
	OTHER INCOME											
76	Interest Revenue Earned on Investments	33	50	50	20	13	(25)	(66.2%)	50	50	0	0.0%
77	Interest Revenue Earned on Treasury Debt Notes	2,017	2,017	2,017	2,017	1,510	(3)	(0.2%)	2,017	2,017	0	0.0%
78	Recoveries of Prior Years' Obligations	1,962	350	1,054	2,687	583	233	66.6%	350	1,000	650	185.7%
79	Appropriation	14,970	12,000	12,000	12,000	11,981	(19)	(0.2%)	0	0	0	
80	Special Use Appropriation	1,013	0	0	0	0	0					
81	Carryforward - Programmed	1,742	18,455	18,455	18,455	18,455	0	0.0%	6,134	12,234	6,100	99.4%
82	Carryforward - Unprogrammed	902	1,523	1,523	1,523	1,523	0	0.0%	1,000	1,000	0	0.0%
83	ROW Payments	38,511	0	0	3,450	0	0		3,450	0	(3,450)	(100.0%)
84	Mountain Lake Settlement & Pipeline Repair			9,700	9,700	9,700	9,700					
85	Remediation Program Reimbursement			2,130	2,407	1,761	1,761		19,671	25,524	5,853	29.8%
86	United States Army Remediation Funding	12,062	309	309	309	309	0	0.0%	0	0	0	
87	***Subtotal - Other Income***	***73,212***	***34,704***	***47,238***	***52,568***	***45,835***	***11,647***	***34.1%***	***32,672***	***41,825***	***9,153***	***28.0%***
	OTHER EXPENSES											
88	Debt Service - Treasury Principal & Interest	3,007	3,007	3,017	3,017	756	1,499	66.5%	3,017	3,017	0	0.0%
89	Extraordinary One Time Costs	332	420	548	548	13	302	95.8%	400	420	20	5.0%
90	***Subtotal - Other Expenses***	***3,339***	***3,427***	***3,565***	***3,565***	***769***	***1,801***	***70.1%***	***3,417***	***3,437***	***20***	***0.6%***
91	**Amt Available for Capital Projects**	**80,711**	**41,954**	**55,669**	**62,907**	**55,262**	**15,638**	**39.5%**	**47,212**	**56,602**	**9,390**	**19.9%**
	CAPITAL PROJECT EXPENSES											
92	Residential Real Estate	12,912	10,995	10,704	10,394	8,236	11	0.1%	3,456	4,280	823	23.8%
93	Non-Residential Real Estate	5,649	7,113	6,280	6,964	3,656	1,679	31.5%	4,201	3,669	(532)	(12.7%)
94	Hospitality Management	1,454	2,046	1,676	2,747	1,655	(121)	(7.9%)	844	1,450	606	71.8%
95	Municipal Services	6,127	5,373	3,400	3,410	1,805	2,224	55.2%	2,474	2,474	0	0.0%
96	Park Projects	9,988	4,163	7,092	7,955	2,538	585	18.7%	5,151	6,007	856	16.6%
97	Ft. Scott	11,663	3,277	3,699	2,746	1,817	641	26.1%	882	882	0	0.0%
98	Overhead	0	0	531	546	488	(488)		470	1,005	535	113.8%
99	**Subtotal Five Year Construction Plan Projects**	47,793	32,968	33,382	34,763	20,194	4,531	18.3%	17,478	19,766	2,288	13.1%
100	Environmental Remediation	12,947	7,976	15,976	14,509	4,255	1,728	28.9%	18,613	23,050	4,437	23.8%
101	Environmental Remediation Contingency								7,345	7,345	0	0.0%
102	Capital Contingency	(7)	1,010	178	1,402	0	757	100.0%	1,000	1,200	200	20.0%
103	***Subtotal - Capital Projects***	***60,733***	***41,954***	***49,535***	***50,673***	***24,449***	***7,016***	***22.3%***	***44,436***	***51,361***	***6,925***	***15.6%***
104	**FORWARD YEAR PARK FUNDING**	**19,978**	**(0)**	**6,134**	**12,234**	**30,813**	**8,621**		**2,776**	**5,241**	**2,465**	

Table 2
The Presidio Trust
Five Year Construction Plan to FY2017
Actuals As of June 30, 2012
(Dollars in Thousands)

The Presidio Trust Five Year Construction Plan is a tool to facilitate the Trust's financial planning. The plan may be amended to add or delete proposed projects. Before commencing any specific project included in the plan, the Trust will complete all compliance processes to which it is subject, including the National Environmental Policy Act and the National Historic Preservation Act

		(1)	(2)	(2a)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
		Total Project Budget to FY2017						---------- ESTIMATE OF OBLIGATIONS BY YEAR ----------									
	2012 Version 5.0 Activity Lines	Approved Budget May-12	Admin Project Changes	BOD Proposed Changes	Revised Sep-12	Proprietary ITD Actual	% of Actual to Revised Budget	Prior to FY2012	YTD Actual	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Stabilized Revenue	Land Burdened Cash on Cash Return
1	**Residential Real Estate Projects**																
2	Bldgs 340-342 - Infantry Terrace	1,820			1,820	1,773	97.4%	1,481	324	340							
3	Bldg 514 Simonds Loop		150		150					150							
4	Bldg 1332 Renovation	62			62	37	59.8%	35	2	27							
5	Residential Unit Turns	10,100	81		10,181	1,605	15.8%	558	1,158	1,512	1,555	1,586	1,618	1,651	1,700		
6	Cyclic & Preventive Maintenance	7,783	1,351		9,134	1,043	11.4%	354	715	1,215	1,451	1,480	1,509	1,539	1,586		
7	ADA Upgrades	2,296	(25)		2,271	894	39.4%	624	280	265	265	270	276	281	290		
8	Baker Beach Housing Repairs	15,438	13		15,451	7,047	45.6%	7,556	5,758	6,886	1,009						
9	Residential Housing	13,000			13,000										13,000		
10	**Subtotal - Residential Real Estate Projects**	**50,499**	**1,570**		**52,069**	**12,398**	**23.8%**	**10,608**	**8,236**	**10,394**	**4,280**	**3,336**	**3,403**	**3,471**	**16,575**		
11	**Non-Residential Real Estate Projects**																
12	Bldg 2 Renovation																
13	Bldg 3 Rehabilitation	1,076			1,076	1,027	95.4%	1,061	5	15						82	7.3%
14	Bldg 4 Rehabilitation	282			282	259	91.9%	252	17	30						78	8.9%
15	Bldg 387 ADA Upgrades	54			54	53		43	10	11							
16	Bldg 644 Warehouse	400			400				14	145	255					146	15.6%
17	Bldg 63 YMCA	300			300								300				
18	Bldg 682 - Cavalry Barracks	97			97	56		44	12	53							
19	Bldg 640-641 (Japanese Heritage Cntr)	771			771	347	45.0%	234	187	376	160						
20	Bldg 99 - Presidio Theatre	906			906	70	7.7%	70		2				835			
21	Montgomery Street Barracks (Bldg 100)	370			370	369	99.7%	365	4	5						165	9.7%
22	Montgomery Street Barracks (Bldg 101)	1,450			1,450			0	66	1,450						900	5.1%
23	Montgomery Street Barracks (Bldg 102)	12,610			12,610	95	0.8%	93	3	17	700	11,800				430	2.4%
24	Montgomery Street Barracks (Bldg 103)	2,900	150		3,049				2,941	3,049							
25	Montgomery Street Barracks (Bldg 105)	16,000			16,000							4,650	11,350			430	1.9%
26	PHSH 1808 (Nurse's Qtr)	7,733			7,733	7,524	97.3%	7,520	4	213						708	8.1%
27	PHSH 1805	171			171	5	3.0%	5	0	166						64	20.8%
28	Bldg 1051 - Office Space		100		100					100							
29	Bldg 1162 - Office Space		50		50					50							
30	Mason Street Warehouses (Bldgs 1182-1188)	450			450	13	2.9%		70	250	200					1,900	45.6%
31	West Crissy Bldg 933B	893			893	893	100.0%	893	(0)							30	2.9%
32	West Crissy Bldg 934	825			825	825	100.0%	822	3	3						84	8.9%
33	West Crissy Bldg 937	2,100			2,100						2,100					398	14.1%
34	Cyclic & Preventive Maintenance	3,818	(1,779)		2,039	1,548	75.9%	176	171	541	254	259	264	269	277		
35	Girard Road Corridor	250			250					250							
36	Presidio Parkway Tenant Relocations	855			855	817	95.5%	780	37	75							
37	Bldg 1242	535			535	144	26.9%	371	115	164							
38	**Subtotal - Non-Residential Real Estate Projects**	**54,846**	**(1,479)**		**53,366**	**14,045**	**26.3%**	**12,730**	**3,656**	**6,964**	**3,669**	**16,709**	**11,914**	**1,104**	**277**		
39	**Park Projects (Excludes Gift Funded Share)**																
40	Marine Cemetery Commem.	382			382	329	86.1%	325	17	57							
41	Designed Landscapes	2,289			2,289					200	415	415	415	415	428		
42	Bldg 210 Visitors Center	200			200						200						
43	Montgomery St. Landscape	3,387			3,387	999	29.5%	846	217	1,144	368			1,030			
44	Ball Fields (Pop Hicks, Paul Goode)	283			283	172	60.8%	99	86	184							
45	MPG Greening Project	4,926			4,926	4,691	95.2%	4,636	132	290							
46	MPG Anza Esplanade	75			75	38	50.7%	36	2	39							
47	Infantry Terrace Landscaping	2,641			2,641	2,441	92.4%	2,349	92	292							
48	Gorgas Warehouses ADA	371			371	367		367	(0)	5							
49	Presidio Parkway Restoration	26			26	26	99.6%	26									
50	Arch/Ed Center (Bldg 44, 47, 48, 49)	3,254			3,254	3,227	99.2%	3,245	8	9							
51	Dragonfly Creek Restoration	592	(134)		458	365	79.7%	387	16	71							
52	Restoration of Remediation Sites		3,448		3,448	1,254	36.4%	1,142	333	436	771	816	284				
53	Playground Upgrades (safety)	8			8	9		7	3	1							
54	El Presidio Landscape Improvements	256			256	27	10.4%	219	11	37							
55	Tennessee Hollow / Quartermaster Reach	4,666			4,666	992	21.3%	955	105	261			3,450				
56	Trails/Overlooks/Crissy Overlook	1,575			1,575	1,294	82.1%	1,173	123	221	80	101					
57	Public Website Improvements	479			479	468	97.7%	449	21	30							
58	Bldg 50 (O Club) & Heritage Center	26,018		325	26,343	7,828	29.7%	17,718	1,263	4,452	4,173						
59	Park Programs Preservation Maintenance	384	59		443	270	61.1%	216	107	227							
60	**Subtotal - Park Projects**	**51,812**	**3,373**	**325**	**55,510**	**24,795**	**44.7%**	**34,193**	**2,538**	**7,955**	**6,007**	**1,332**	**4,149**	**1,446**	**428**		
61	**Municipal Services**																
62	Stilwell Hall Streetscape/Parking	2,136			2,136	2,078	97.3%	2,074	4	62							
63	Mid Crissy Streetscape	894			894	0	0.0%	0		0		894					
64	Non Res Parking (Capital Equipment)	1,691			1,691	929	54.9%	759	330	351	258	322					
65	Reclaimed Water Plant	625			625	471	75.4%	525	0	99							
66	Main Post Parking (Street)	229	(21)		208	53	25.4%	44	17	25		139					
67	Parking Lot - Moraga - 230 Spaces	41			41	40	98.9%	40	0	1							
68	Parking- Taylor St.	2,464			2,464	2,097	85.1%	1,911	526	553							
69	Main Bluff Parking - 228 Spaces	4,194			4,194	56	1.3%	56						2,068	2,070		
70	Armistead Road Traffic Calming	6			6	6	99.9%	6									
71	CNG Station/Bus Yard	1,000			1,000	287	28.7%	275	40	60		195	470				
72	PresidiGo Shuttles	41			41				40	41							
73	Infrastructure Pool (general)	12,908			12,908	591	4.6%	190	847	2,017	2,016	2,076	2,138	2,203	2,269		
74	Utility Substation 107	1,883			1,883									1,173	710		
75	Mountain Lake Overflow	1,600			1,600	2	0.1%			200	200	1,200					
76	Thornburgh Utility Backbone	2,778			2,778	128	4.6%	134							2,644		
77	**Subtotal - Municipal Services**	**32,489**	**(21)**		**32,468**	**6,737**	**20.7%**	**6,014**	**1,805**	**3,410**	**2,474**	**4,826**	**2,608**	**5,443**	**7,693**		
78	**Ft. Scott**																
79	Fort Scott Bldg 1201 Rehabilitation	4,498			4,498	3,784	84.1%	3,870	551	628							
80	Fort Scott Bldg 1202 Rehabilitation	9,903			9,903	996	10.1%	6,217	2,122	2,804	882						
81	Fort Scott Bldg 1204 Rehabilitation	12,816			12,816	303	2.4%	1,285	(976)	(968)				11,000	1,500		
82	Fort Scott Bldg 1216 Rehabilitation	135			134.531	97	71.9%	117	13	18							
83	Fort Scott Site Improvements	363			363	178	48.9%	99	107	264							
84	**Subtotal - Ft. Scott**	**27,715**			**27,715**	**5,357**	**19.3%**	**11,587**	**1,817**	**2,746**	**882**			**11,000**	**1,500**		
85	**Hospitality Management**																
86	Building 93 - Reconfigure for Public Use	0			0												
87	Bldg 130 Interfaith Chapel	500			500					130	370						
88	Bldgs 101/103/215 Restaurants	1,200			1,200						600	600					
89	System Integration - Hospitality	80			80	80	100.0%		80	80							
90	Bldg 51 Funston Avenue House	500		636	1,136					900	236						
91	Bldg 42 Inn at the Presidio	10,992			10,992	10,881	99.0%	9,600	1,362	1,392							
92	Golf Course Improvements	2,129			2,129	683	32.1%	586	213	244	244	252	259	267	275		
93	Bldg 650 Stilwell Hall																
94	**Subtotal - Hospitality Management**	**15,401**		**636**	**16,037**	**11,645**	**72.6%**	**10,186**	**1,655**	**2,747**	**1,450**	**852**	**259**	**267**	**275**		
95	**Overhead**																
96	Bldg 34-Demo (Trust Offices)	250		550	800	6	0.7%		30	45	755						
97	Bldg 385-Demo (Herbst Hall)	83			83	64	76.6%	82	3	1							
98	Relocate Trust	500			500	195	38.9%		455	500							
99	Software Licenses & System Integration	1,500			1,500						250	1,000		250			
100	**Subtotal - Overhead**	**2,333**		**550**	**2,883**	**264**	**9.2%**	**82**	**488**	**546**	**1,005**	**1,000**		**250**			
101	**TOTAL TRUST FUNDED**	**235,094**	**3,443**	**1,511**	**240,049**	**75,241**	**31.3%**	**85,401**	**20,194**	**34,763**	**19,766**	**28,054**	**22,333**	**22,981**	**26,748**		

Table 2
The Presidio Trust
Five Year Construction Plan to FY2017
Actuals As of June 30, 2012
(Dollars in Thousands)

The Presidio Trust Five Year Construction Plan is a tool to facilitate the Trust's financial planning. The plan may be amended to add or delete proposed projects. Before commencing any specific project included in the plan, the Trust will complete all compliance processes to which it is subject, including the National Environmental Policy Act and the National Historic Preservation Act

		(1)	(2)	(2a)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
		Total Project Budget to FY2017						---------- ESTIMATE OF OBLIGATIONS BY YEAR ----------									
	2012 Version 5.0 Activity Lines	Approved Budget May-12	Admin Project Changes	BOD Proposed Changes	Revised Sep-12	Proprietary ITD Actual	% of Actual to Revised Budget	Prior to FY2012	YTD Actual	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Stabilized Revenue	Land Burdened Cash on Cash Return
102	**OTHER KEY PROJETS - MANAGED BY TRUST (Outside Funding) [Projects can not commence until a funding source is secured.]**																
103	**Funding Source Secured**																
104	**Defense Appropriation Funded**																
105	Main Post Historical Waysides	257			257	147	57.3%	147	5	110							
106	Bldg 640/641 - Japanese Heritage Ctr	3,293	36		3,329	638	92.8%	3,090	240	239							
107	**Subtotal - Defense Appropriation Funded**	**3,550**	**36**		**3,586**	**785**	**90.3%**	**3,237**	**245**	**349**							
108	**Other**																
109	Quartermaster Reach	7,540			7,540						3,200	250	4,090				
110	East Arm Mountain Lake	1,000			1,000						1,000						
111	Tennessee Hollow - YMCA Reach	2,500			2,500						2,000	500					
112	Tennessee Hollow - El Polin	1,875			1,875					1,450	425						
113	Rob Hill Campground	4,000			4,000	3,367		3,905	2	95							
114	Trails & Overlooks	10,548			10,548	1,600		5,771	166	1,330	1,740	1,189	518				
115	**Subtotal - Other**	**27,463**			**27,463**	**4,967**		**9,676**	**168**	**2,875**	**8,365**	**1,939**	**4,608**				
116	**Total - Funding Source Secured**	**31,013**	**36**		**31,049**	**5,752**	**31.2%**	**12,913**	**412**	**3,225**	**8,365**	**1,939**	**4,608**				
117	**Presidio Parkway**																
118	Presidio Parkway - Reimbursements	8,507	3,669		12,176	4,361	28.6%	3,485	980	3,291	1,800	1,800	1,800				
119	Wetlands Mitigation	0			0												
120	Dragonfly Creek Restoration	342			342					270	42	30					
121	**Subtotal - Presidio Parkway**	**8,849**	**3,669**		**12,518**	**4,361**	**28.2%**	**3,485**	**980**	**3,561**	**1,842**	**1,830**	**1,800**				
122	**Future Funding**																
123	WWII Memorial Site	547			547						547						
124	Main Parade/Pershing Square	9,161			9,161	661	7.2%	661					8,500				
125	Tennessee Hollow - East Tributary	6,100			6,100								6,100				
126	Presidio Exchange	8,000			8,000						8,000						
127	Central Tributary	4,000			4,000									4,000			
128	MacArthur Meadow	4,100			4,100							4,100					
129	Main Post Bluff	8,000			8,000									8,000			
130	Trails & Overlooks	3,550			3,550							2,550	1,000				
131	Historic Fort Scott Bldg	12,000			12,000					12,000							
132	Playing Field upgrades (Fort Scott, JK, Pop Hicks, Paul Goode)																
133	**Subtotal - Future Funding**	**55,457**			**55,457**	**661**	**1.2%**	**661**		**12,000**	**8,547**	**6,650**	**15,600**	**12,000**			
134	**TOTALS - OUTSIDE FUNDED**	**95,320**	**3,705**		**99,025**	**10,774**	**60.5%**	**17,059**	**1,393**	**18,785**	**18,754**	**10,419**	**22,008**	**12,000**			
135	**MASTER DEVELOPER PROJECTS**																
136	Ball Fields	9,500			9,500												
137	Main Post Lodge	60,000			60,000												
138	Thornburgh	60,000			60,000												
139	**TOTALS - MASTER DEVELOPER PROJECTS**	**129,500**			**129,500**												
140																	
141	**GRAND TOTAL Trust & Outside Funded**	**459,914**	**7,148**	**1,511**	**468,573**	**86,015**	**21.2%**	**102,460**	**21,587**	**53,548**	**38,520**	**38,474**	**44,341**	**34,981**	**26,748**		